



# Evaluating the Costs and Efficiency of Integrating FP into HIV Treatment Services in Zambia

## Assessing Efficiency Indicators

AfHEA, September 2016  
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Abt Associates Inc.  
In collaboration with:  
Avenir Health | Broad Branch Associates | Development Alternatives Inc. (DAI) | Johns Hopkins Bloomberg School of Public Health (JHSPh) |  
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## Outline

- » Why we did it
- » How we did it
- » What we found
- » Was it worth it?



## Study Objectives

- ▶▶ Propose indicators for performance of different integrated programs with respect to efficiency
  - ❖ assess their practical feasibility
- ▶▶ Quantitative: assess the relative efficiency of different models of integration of HIV and FP services
  - ❖ One Stop Shop (OSS)
  - ❖ Internal Referral (IR)
- ▶▶ Qualitative: identify potential barriers and facilitators of efficiency improvement

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## Methodology

- ▶▶ Cross-sectional, non-randomized comparison of the efficiency of two models of integration
  - ❖ One Stop Shop (n=3)
  - ❖ Internal Referral (n=7)
- ▶▶ Top down costing approach
- ▶▶ Efficiency across models measured using the following:
  - ❖ *Percent of missed opportunities in ART clinic*
  - ❖ *Provider time per ART patient counseled on FP or provided with an FP method*
  - ❖ *Unit cost per ART patient counseled on FP or provided with an FP method*

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## Data collection

- ▶▶ Mix data sources:
  - ❖ 900 Patient record reviews
  - ❖ 150 patient exit interviews with time motion component
  - ❖ 20 provider interviews
  - ❖ HMIS and facility cost data
  
- ▶▶ Costs include labor, drugs and medical supplies, training and supervision
  
- ▶▶ Period covered October 2013 - September 2014



## Findings: Percent of Missed Opportunities

- ▶▶ Indicator feasibility:
  - ❖ 6 sites: no mention of FP in the patient records reviewed
  - ❖ 4 sites: inconsistent
  - ❖ With current routine data available – not feasible
  
- ▶▶ Quantitative findings:
  - ❖ Patient exit interviews across sites: 8% to 88%
  - ❖ No statistically significant difference across models
  - ❖ Median of 36% for the OSS model and 50% for the IR model (no statistically significant difference, P-value 0.43 with Mann-Whitney U test)

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## Findings: Provider Time per ART Patient Counseled on FP

- ▶▶ Indicator feasibility:
  - ❖ Time-motion study required since high level estimation of the number of patients getting FP/LOE not possible
- ▶▶ Quantitative findings:
  - ❖ Average time per ART visit **without** and **with** FP counseling
    - ▶ IR model: 9 and 12 minutes
    - ▶ OSS model: 10 and 13 minutes
  - ❖ Visits with FP counseling last longer on average than visits without counseling by an average of two minutes (statistically significant difference)

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## Findings: Unit Cost per ART Patient Receiving FP Services

- ▶▶ Indicator feasibility:
  - ❖ Main challenge was the availability of data on the number of patients provided with FP services in the ART clinic
  - ❖ Collecting and analyzing cost data requires specific technical skills
- ▶▶ Quantitative findings:
  - ❖ With current level of FP service provision, **no statistically significant difference** (P-value 0.73) in the average unit cost across models

Average unit cost per patient per year

	ART + FP counseling	ART + FP counseling + method
IR model sites	\$ 260	\$ 267
OSS model sites	\$ 258	\$ 260

- ❖ The OSS model is not necessarily more or less efficient than the IR model

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## Discussion: Unit Cost per ART Patient Receiving FP Services

- ▶▶ Some efficiency gains from the OSS relative to the IR model
- ▶▶ Cumulatively, these “savings” could increase in size as missed opportunities decrease and more patients get FP services
  - ❖ BUT the FP clinic will still have to function under the OSS model because there are still HIV- women to serve: “limit” to gains when HIV+ population with FP need not large
- ▶▶ Societal benefit/cost for women getting integrated care is *probably* more important than the potential savings

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## Barriers and Facilitators of Integration

### Barriers

- ▶▶ **Potential staff shortages:** providers noted that staff are overworked
- ▶▶ **Weak referral tracking:** a formal referral tracking system was not always part of the integration design

### Facilitators

- ▶▶ **Enough upfront orientation and information:** providers identified this as one of the necessary elements for success
- ▶▶ **Adequate integration training:** trained providers stressed the importance of the acquired FP knowledge and willingness to learn

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## What's the take home?

- ▶▶ Integration is at the level of the provider
  - ❖ The systems might be in place but the providers need to actually offer the services
- ▶▶ Providers need to be sensitized to adequately **record** services
  - ❖ We can't track/cost what we don't count
- ▶▶ Design a **formal** referral system as part of the integration program process
  - ❖ We can't track/cost what we don't count
- ▶▶ Efficiency gains of one model over another small (limited)
- ▶▶ Limitations
  - ❖ Cross-sectional, FP recording issue
  - ❖ Tanzania study

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## Acknowledgements

- ▶▶ Funded by the USAID Office of HIV/AIDS in Washington
- ▶▶ Zambia Ministry of Health, Ministry of Community Development, Mother and Child Health, District Medical teams for Lusaka, Mongu, and Kabwe
- ▶▶ USAID Zambia Health team
- ▶▶ FP integration team at both CIDRZ and the former ZPCT II Project
- ▶▶ Local data collection team lead by Mr. Petan Hamazakaza
- ▶▶ Generous reviewers – Marianne El Khoury, Ben Johns



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